



MOUNT SINAI HOSPITAL MONTREAL | 2006-2007 ANNUAL REPORT

MISSION STATEMENT

The following mission statement spells out the credo by which we, at Mount Sinai, govern our actions in the care of those who need our services.

It's not just a hospital,
it's what a

It's not just about care,
it's about caring.

- We will abide by the tradition developed since the turn of the century when the leaders of the Jewish community sought to establish the first respiratory care institution to serve its population.
- In caring for all in a non-sectarian manner, we will seek to provide the best possible care in our area of specialty, respiratory medicine, as well as in palliative care medicine and specialized long-term care medicine.
- We will diligently take part in research projects with the aim to identify medical and technological advances and seek to develop cost-effective and comprehensive healthcare approaches with particular emphasis on our areas of expertise.
- Through dynamic and focused outreach programs, we will promote health awareness and education as well as disease prevention among our patients, their families and the general community.

It's not just about patients,
it's about people.

- Each patient will be recognized as an individual with personal attention to all needs, including those of family members.
- We will recruit the best available staff members and ensure their on-going training. We will work to foster within Mount Sinai Hospital Center a climate of personal growth and integrity, equity and fairness. We will also provide a healthy and efficient working environment for our entire medical team, staff and volunteers.

It's not just about human beings,
it's about being human.

- Our staff will dedicate itself to excellence by delivering humane and effective care in a warm and home-like atmosphere.
- At all times we will focus our care to maximize our patients' quality of life. Whenever possible, we will endeavor to ensure their early return to the community and to an active life with their families.
- In our desire to continuously improve our services and enhance our patients' care, we will be respectful of human needs and suffering and remain centered on the values we share among ourselves.

It's not just about meeting standards,
it's about raising standards.

- Our leaders and staff will endeavour to constantly offer state-of-the-art treatment, medical equipment and rehabilitation facilities to all those seeking care.
- We will strive to maintain and widen our status as a recognized teaching Hospital affiliated with McGill University. We will continue to work with other institutions in the continuing education of healthcare professionals.
- We will constantly strive to meet the standards of the Canadian Council on Health Services Accreditation, which accredits Canadian healthcare institutions.



HÔPITAL MONT-SINAÏ - MONTRÉAL
MOUNT SINAI HOSPITAL MONTREAL

hospital is meant to be.

With each passing year, Mount Sinai Montreal's commitment to providing excellent patient care grows stronger and stronger.

In 1909, members of the Jewish community established Mount Sinai Montreal as a tuberculosis sanatorium. The Hospital started humbly as a 12-bed facility in Prefontaine near Sainte-Agathe-des-Monts, Quebec. Today, Mount Sinai Hospital Center is a modern non-sectarian 107-bed institution located in the heart of the Montreal island.

Since its founding, Mount Sinai Hospital Center has been dedicated to caring for patients with respiratory diseases. Initially, Mount Sinai was a forerunner in the treatment of tuberculosis. The Hospital gained a reputation for excellence in this field. It is known not only for its advanced treatment techniques and innovative research, but also for its dedication and comprehensive approach to total patient care. This is provided through prevention, education, early detection, diagnosis, treatment, follow-up care and research. The Hospital's highly skilled and caring professionals and support staff make sure that patients receive care that is state-of-the-art.

As the threat of tuberculosis began to diminish in the 1950's, Mount Sinai shifted its focus from a tuberculosis sanatorium to an intermediate care facility specializing in respiratory diseases such as emphysema, bronchitis, asthma and other chronic obstructive pulmonary diseases (COPD). The Hospital recognized that these diseases were particularly insidious because they commonly struck people in the prime of their lives. Statistics reveal that the incidence of respiratory disease is on the rise as the population gets older. COPD is currently among the most common causes of death in North America and the only one that persists in growing. This means that COPD not only affects the lives of patients and their families, but also has a significant economic impact on healthcare services.

In order to be closer to the community it serves, Mount Sinai moved to Montreal in 1990. Services have been constantly adapted to meet the changing needs of the community it serves. The Hospital is also continually upgrading its facilities and equipment to guarantee the highest level of patient care.

Today, Mount Sinai Hospital Center has three areas of specialization: respiratory care, palliative care and long term care. Furthermore, the Hospital continues to offer more and more services on an outpatient basis. The goal of Mount Sinai's Respiratory Care Services is to diagnose, treat, stabilize and follow up patients and to teach them how to cope with their disease once they return home.

The Hospital's Palliative Care Services include pre-admission, in-Hospital services, homecare and bereavement support. The multidisciplinary staff provides a calm and caring environment to help terminally ill patients and their families. The Hospital's Long Term Care Services benefit from the Hospital's expertise in respiratory disorders and in other medically unstable conditions.

The Hospital's outpatient diagnostic and treatment facilities provide ambulatory care to the community and support to discharged patients. The outpatient services include an Asthma Management Center, Sleep Disorder Center, ENT Clinic, Pulmonary Clinic, Outpatient Pulmonary Rehabilitation Program, Allergy and Immunology Clinic.

The aim of Mount Sinai's outreach programs is to educate the public about various respiratory diseases in an effort to prevent future medical problems. These programs are an example of preventive medicine and are another avenue used by Mount Sinai Montreal to help keep people healthy. Constant attention to the needs of the community is one of Mount Sinai Hospital Center's hallmarks.

Mount Sinai Hospital Center is proud to have a devoted and active Foundation and Auxiliary. These organizations have always been staffed by a dedicated team of volunteers who are committed to enhancing the lives of the patients Mount Sinai serves. Mount Sinai is proud to be recognized as a McGill University affiliated teaching Hospital and is fully accredited by the Canadian Council on Health Services Accreditation.

From the Hospital's inception at the start of the 20th century, the founders of Mount Sinai Montreal were committed to providing exceptional care to its patients. It's this commitment to excellence that the staff and volunteers proudly continue today, which makes Mount Sinai not just a hospital but what a hospital is meant to be.

5690 CAVENDISH BOULEVARD
MONTREAL, QUEBEC H4W 1S7
TEL.: 514-369-2222 FAX: 514-369-2225
www.sinaimontreal.ca



A MCGILL UNIVERSITY
AFFILIATED TEACHING HOSPITAL



Elliot L. Bier
President
Mount Sinai Hospital Center



Joseph Rothbart
Executive Director
Mount Sinai Hospital Center

Report of the President and the Executive Director

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Once again, this year was one of many challenges and accomplishments for the hospital. We continue to collaborate with the Jewish Public Establishments Committee and the Montreal Health Agency in the framework of the study of various future possibilities, this in order to ensure continuity and accessibility in respiratory and palliative care at Mount Sinai. As outlined in our recent strategic plan, we have re-iterated our commitment to proceed with the elimination of 4-bedded rooms, therefore, we are carrying on with our 2,275 m sq. expansion project on three floors with the purpose of rectifying certain functional building deficiencies and raising building standards to current expectations.

The strategic plan also reaffirms the need to consistently develop the link between our two specialties: respiratory and palliative care, for the benefit of a growing vulnerable population, which is underserved by the healthcare system. Our long term palliative care project reflects the needs in this area. We are confident that with the organizational changes of the health care network, we will soon be able to finalize the conversion of current long term beds to specialized beds.

This past September 2006 we organized a full day symposium at the 16th International Congress on Care of the Terminally Ill at the Palais des Congrès in Montreal. The symposium, entitled Respiratory Palliative Care – Key Issues and New Initiatives was presented to over 300 healthcare professionals from around the world. Developed by Dr. Rubin Becker, Director of Professional Services, Dr. Norman Wolkove, Head of Pneumology and Dr. Golda Tradounsky, Head of Palliative Care and supported by our hospital clinical team of professionals, the symposium was an outstanding success. Our team of professionals also made a poster presentation of our "Make a Wish" program. The Symposium clearly demonstrated that the hospital has positioned itself during the last ten years as one of the leaders on the international scene in palliative care. The long term palliative care project is yet an example of our new initiatives in palliative care.

We continue our involvement as contributors in the national and international research community. Four

research presentations were made at the Canadian Sleep Conference this past year. A research paper was also published in the Canadian Medical Association Journal this past spring.

We have taken an active role participating in the general effort of preparing in the event of a pandemic by adopting an emergency plan that specifies how activities would be organized with the organization; distribution of tasks in the face of personnel absences, workplace health and safety procedures and exceptional rules that would come into effect.

We continue to ensure all staff and volunteers are aware of and gain experience with emergency evacuation practices and procedures. In cooperation with the Montreal police department we implemented Security background checks for our staff and volunteers.

We were visited by the Accreditation Team from the Canadian Council Health Services Accreditation (CCHSA) this past December 2006 and following a detailed review and assessment were once again awarded accreditation for another 3 years. A ribbon cutting ceremony was held this past spring to acknowledge the completion of the refurbishment of the 3rd floor. The Auxiliary did a tremendous job in raising the much needed funds and are presently working to raise the funds needed for the refurbishment of the 4th floor.

In concurrence with recent regulations the hospital's short term and long term User's Committee continues to meet on a regular basis.

The outpatient department continues its steady growth. Our clinical co-coordination with Montreal area hospitals, CSSS's, clinics and private physicians continues allowing us to strengthen referrals and offer the best possible service and care. We continue to work in cooperation with tertiary hospitals permitting us to admit patients directly from their emergency departments.

The walk-in laboratory test center shows continued success in meeting the needs of the community at large, this is a partnership established with the CSSS Cavendish late last spring. While we continue to meet the challenges of staff shortages particularly in nursing

and other clinical areas, we are presently reviewing, revising and developing new staff recruitment and retention plan.

Our educational in-house and public awareness campaigns continue in the hospital keeping staff, volunteers and the public informed on the latest developments and education in the health care field. Professional and Public Campaigns this past year included infection control, influenza, confidentiality week, World COPD Day, World Asthma Day, National Nurses Week, Lung Cancer Research, Parkinson's disease and hypertension.

We continue to offer our smoking cessations programs both in-house and to the public as well as our promotion of "Stop Smoking Week" in Montreal area Cegeps. Once again this year we hosted the McGill Volunteer Palliative Care Training program as well as hosting the Council on Palliative Care Workshops. We were also able to send a team of Palliative Care Volunteers to a worldwide symposium on the role of volunteers in Palliative Care.

Our Palliative Home Care program, art therapy and music therapy programs financed by the Foundation, continue to grow. The Palliative Care team held an open house for Montreal area Palliative Care physicians and healthcare professionals in conjunction with National Palliative Care week.

Our Respect for Life Program continues to be developed and implemented. Regular "Town Hall" meetings are held with our residents and families. We continue to focus maintaining a "home-like" environment for our patients, residents and families. Our inter-disciplinary teams meet regularly to review and update all policies of care for our patients and residents. In an effort to enhance our bereavement support system we began holding "Celebration of Life" ceremonies for families, friends and staff to remember those who have passed away at our hospital.

We continue our strong affiliation with McGill University and other leading educational institutions in Quebec, Canada and abroad, this year hosting a European Nursing student. Students in various medical and clinical programs including nursing,

The ethical guidelines for the members of the Board of Directors of Mount Sinai Hospital Center specify their duties and obligations in fulfilling of their responsibilities. These principles state that Board members are expected to:

- Show constant concern for the respect of human life and for the right to health and social services
- Actively participate with a team spirit in the development and realization of the general goals of the establishment
- Attend the Board's meetings and vote when required
- Conduct oneself in a manner which promotes the good faith, confidence as well as consideration required by the position
- Carry oneself with integrity and fairness
- Be honest, loyal and not breach trust
- Respect the confidentiality with respect to debates, exchanges and discussions

During the 2006-2007 year, no transgression of the present principles of ethics was registered.

physiotherapy, occupational therapy, social work, dietetics, recreology, inhalation therapy etc. have been able to further their education through placement opportunity at the hospital. This year our Volunteer Department actively recruited Cegep and University students as volunteers interested in pursuing healthcare professions and in turn has been able to give back to the students by means of "shadowing" opportunities with our health care professionals.

Successful implementation of the Logibec computer software in the Finance Department was completed this spring. Full training and orientation of all required staff took place.

Plans are underway for our centennial celebration in 2009. A committee of the board has been set up to prepare for this event. The Foundation meanwhile is to officially launch its Capital Campaign to support the hospitals proposed expansion, renovation, current and future programs and services along with an extensive endowment and planned giving program.

At the Joint Annual Meeting held last September we dedicated and re-named the administration boardroom in memory of Avrum Paul Orenstein, long time member of Mount Sinai family, outstanding community leader, lawyer, voice of the people, treasured family man and devoted friend to all who knew him.

During the fiscal year 2006-2007, 6 different individuals lodged 6 complaints. After investigation each complaint was resolved to the satisfaction of all parties involved.

A new Board of Directors was elected this year for a 3-years mandate. We wish to thank at this time the outgoing directors for their contribution and dedication during their mandate and hope they will remain involved with Mount Sinai Hospital Center.

We bid farewell to Daniel Malca, Head of Development and Communications. We also bid farewell to Guy Guindon and welcomed Jean Villeneuve as Director of Finance.

In closing, we wish to thank all members of the Board of Directors, the staff and volunteers, the members of various committees, as well as all of our colleagues on the Boards of the Hospital Corporation, the Foundation and the Auxiliary. All of their dedication and commitment to the hospital contribute to the outstanding quality of care that we offer to our patients, their families and the community.

Elliot L. Bier
President

Joseph Rothbart
Executive Director

MEMBERS OF THE BOARD AND ADMINISTRATIVE STAFF (as of March 31, 2007)

MOUNT SINAI HOSPITAL CENTER BOARD OF DIRECTORS 2006-2007

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Norman Wolkove

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Howard Blatt, *Chairman*
Ruth Kovac
Philip Greenberg
Joseph Rothbart, *Executive Director*

AUDITOR

Bessner Gallay Kreisman

ADMINISTRATIVE STAFF

Vivianne Amos
Head Nurse, Palliative Care & Long Term Care
Manny Batshaw
Senior Consultant to the Development and Communications Department
Rubin Becker, M.D.
Director of Professional Services
Nathalie Bendavid *
Executive Secretary, Medical
Desrene Brown
Head Nurse, Long Term Care
Mario Cellitti
Financial Counsellor

John David Couturier
Director of Hospital Services

Donald Dussault
Head of Technical Services
Elena Gervais *
Head Nurse – 3rd Floor
Guy Guindon
Interim Director of Finance
Carol Hyland *
Head Nurse – 4th Floor
Beverley-Tracey John
Head Nurse, Short Term Care & Coordinator of Physical Rehabilitation Department
Judith Koller
Executive Secretary, Medical
Fannie Levine
Executive Secretary, Administration
Daniel Malca *
Head of Development and Communications
Ronald Marcotte
Head of Dietary Services
Elizabeth Markakis
Coordinator, Health, Safety & Ambulatory Care
Bertrand Mongodin
Quality Service Commissioner
Vicky Ouimette
Director of Nursing
Carol Steadman
Coordinator of Community Relations and Volunteer Services
Belinda Pyle
Interim Head of Mount Sinai Hospital Foundation
Danielle B. Rose *
Head of Medical Records
Joseph Rothbart
Executive Director
Martin Sills *
Head Nurse – 2nd Floor
Maryse Tomaras
Head of Medical Records
Golda Tradounsky, M.D.
Head of Palliative Care Services
Jean Villeneuve
Director of Finance
Norman Wolkove, M.D.
Head of Pneumology Services

* Retired, resigned or left service



Rubin Becker, M.D.
Director of
Professional Services

Report of the Director of Professional Services

Mount Sinai Hospital continues to be an important and unique health care resource for the community. During the past year, Mount Sinai Hospital developed stronger ties with its partners in the delivery of seamless care to our population. The emphasis on respiratory care, palliative care and long-term care for the 107 inpatient beds makes Mount Sinai an important link with the CSSS's, acute care hospitals and rehabilitation facilities. Referrals are made to Mount Sinai from all over Quebec.

In September 2006, our full day symposium at the 16th International Congress on Care of the Terminally Ill on the topic of 'Respiratory Palliative Care – Key Issues and New Initiatives' was a success. Thanks to the dedicated involvement of Dr. Norman Wolkove, Head of Pneumology and Dr. Golda Tradounsky, Head of Palliative Care, we brought to the attention of more than 300 worldwide specialists the Mount Sinai's expertise in respiratory palliative care.

Our professional and clinical presence at this congress reconfirmed the mutual respect we receive from the international medical community.

Our outpatient activities continue to expand with maximum occupation of our sleep lab providing over 1000 nighttime studies per year. We provide daily outpatient consultations and follow-up for pulmonary problems, outpatient expertise in Geriatrics, Internal Medicine, Allergy and Immunology and ENT.

Our outpatient Pulmonary Rehabilitation and Asthma programs provide an innovative and valuable service to those who suffer from chronic respiratory problems. Our Palliative Home Care program continues to allow individuals with terminal cancer the option of receiving care in the comfort of their own home. A productive research department and a strong commitment to teaching augment these clinical services.

We have taken an active role in the development of an emergency plan in the event of a pandemic; examining all aspects from organization to task distribution, staff re-organization and special health regulations that would come into effect in such a situation.

This past December we again received a 3 year accreditation from the Canadian Council on Health Services

Accreditation. It is anticipated that Mount Sinai's role in respiratory and palliative care will continue to grow in Quebec's health care. The dedicated personalized care in a highly attractive and clean facility makes this institution a true jewel in our community.

To maintain this role and special service, the facility is in need of an upgrade to a new standard. We are looking to expansion of the hospital's common areas and converting our 4-bed rooms into more private and semi-private rooms. Our Foundation provides the critical resources to allow Mount Sinai to achieve this goal.

I would like to thank our Administration, Foundation, Auxiliary, Corporation and Center Board members along with all of the health professionals who maintain such a strong commitment to Mount Sinai Hospital and allow us to serve the community with compassion and dedication.

Dr. Rubin Becker
Director of Professional Services

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COUNCIL OF PHYSICIANS, DENTISTS AND PHARMACISTS

ACTIVE MEMBERS

- Dr. Frederica Abcarius, *Family Medicine*
- Dr. Marcel Baltzan, *Pneumology*
- Dr. Rubin Becker, *Geriatrics/Int. Med.*
- Dr. Manny Borod, *General Practice*
- Dr. Richard Dabrusin, *Pneumology*
- Dr. Martin Eiding, *Dentist*
- Dr. Harold Frank, *Pneumology*
- Dr. Joel Fox, *Pneumology*
- Dr. Jack Glay, *Radiology*
- Dr. Andrew Gonda, *Int.Med./Nephrology*
- Dr. Andrew Hirsch, *Pneumology*
- Dr. Adalbert Jegyud, *General Practice*
- Dr. Linda Klein, *Family Medicine*
- Dr. Harvey Kreisman, *Pneumology*
- Dr. Suzanne Levitz, *General Practice*
- Dr. Max Myara, *General Practice*
- Dr. Marvin Nathens, *Radiology*
- Dr. Mark Palayew, *Pneumology*
- Dr. David Prupas, *Family Medicine*
- Dr. Marilisa Romano, *Family Medicine*
- Dr. Michael Rotaple, *Pneumology*
- Dr. Sydney Segall, *Cardiology*
- Dr. David Small, *Pneumology*
- Dr. Golda Tradounsky, *Family Medicine*
- Dr. Michael Wiseman, *Dentist*
- Dr. Norman Wolkove, *Pneumology*
- Dr. Edouard Yeghiayan, *Radiology*

CONSULTANT MEMBERS

- Dr. Seymour Blum, *Gastro-Enterology*
- Dr. Joseph Carlton, *Neurology*
- Dr. Jaime Caro, *Pneumology*
- Dr. Roger Fenster, *Surgery*
- Dr. Allan Finesilver, *Oto-Rhino-Laryngology*
- Dr. Saul Frenkiel, *Oto-Rhino-Laryngology*
- Dr. Isaac Fried, *Oto-Rhino-Laryngology*
- Dr. Abraham Fuks, *Immunology/Allergy*
- Dr. Phil Gold, *Immunology*
- Dr. Stephen Jacobson, *Urology*
- Dr. Pamela Jones, *Orthopedics*
- Dr. Morton Kapusta, *Rheumatology*
- Dr. Thomas Kohn, *Dermatology*
- Dr. Donald Laporta, *Pneumology*
- Dr. Balfour Mount, *Palliative Care*
- Dr. Joseph Portnoy, *Microbiology*
- Dr. Arthur Rosenberg, *Haematology*
- Dr. Morris Sabin, *Obstetrics/Gynecology*
- Dr. Morris Schweitzer, *Endocrinology*
- Dr. Marilyn Segal, *Psychiatry*
- Dr. Nathan M. Sheiner, *Cardio-Thor. Surgery*
- Dr. Joseph Shuster, *Immunology*
- Dr. Peter Small, *Immunology/Allergy*
- Dr. Emile Svarc, *Ophthalmology*

ASSOCIATE MEMBERS

- Dr. Daniel Benaim, *Family Medicine*
- Dr. Linda Boretsky, *Family Medicine*
- Dr. Manon Côté, *Family Medicine*
- Dr. Benoit Deschamps, *Family Medicine*
- Dr. Michael Dworkind, *Family Medicine*
- Dr. Jeannette Janzen, *Family Medicine*
- Dr. Jacqueline Klvana, *Family Medicine*
- Dr. Virginia Myles, *Family Medicine*
- Dr. H.T. Nguyen, *General Practice*
- Dr. Norman Sabin, *Family Medicine*
- Dr. Norman Sabin, *Family Medicine*
- Dr. Eli Segal, *Family Medicine*
- Dr. Lorne Wiesenfeld, *Family Medicine*

HONORARY MEMBERS

- Dr. David Halperin, *Oto-Rhino-Laryngology*
- Dr. Stanley Eiding, *Int. Med./Chest Diseases*

PHARMACISTS

- Mrs. Joelle Amselem, *Pharmacist*
- Mrs. Claude Bouhadana, *Pharmacist*
- Mrs. Iris Dayan, *Pharmacist*
- Mrs. Lise Lafoley, *Pharmacist*

2006-2007 COUNCIL OF NURSES

- Elizabeth Markakis, Chairperson Nurse, Coordinator Health - Safety & OPD
- Linda Paquin, Nursing Assistant
- Judy MacDonald, Nurse
- Belle Maclan, Nurse, Pre-Admission
- Janette Morlese, Nurse Educator
- Vicky Ouimette, Director of Nursing
- Joseph Rothbart, Executive Director

2006-2007

EXECUTIVE COMMITTEE OF THE MULTIDISCIPLINARY COUNCIL

- Line Ouellet, Technician Diagnostic Imaging
- Risa Segal, Dietician
- Maria Statathos, Physiotherapist
- John David Couturier, Director of Hospital Services, Human Resources and Information Technologies
- Joseph Rothbart, Executive Director



Howard Blatt
President of the Mount Sinai
Hospital Corporation

Report of the President of the Corporation

In the year 2006-2007 the Corporation continued to address ongoing issues and concerns of Bill 83 with the Montreal Health Agency.

Following our accreditation review by the Canadian Council of Health Services Accreditation we were proud to receive an accreditation for another 3 years. We are reviewing the proposed conversion of our long term beds to sub-acute chest and long term palliative care and the implications on the building.

The following projects were approved by the Montreal Health Agency and are presently being implemented:

- Replacement of the individual heating and air conditioning units throughout the building
- Replacement of 2 medical air compressors
- Replacement and renovation of 21 windows
- Renovation of 3 medicine rooms
- Conversion of the 3rd & 4th floor therapeutic bathrooms
- Replacement of the main floor congoleum
- Repair of the kitchen roof and the 4th floor roof
- Replacement of electric water heater

We extend our heartfelt thanks and congratulations to the Auxiliary for their success in raising the funds for the refurbishment of the 3rd floor. The design and added touches have created a more peaceful and soothing atmosphere for our patients, residents and their loved ones. The Auxiliary has now taken on the refurbishment of the 4th floor; we wish them the utmost of success in their fundraising efforts to accomplish their goal.

Our congratulations are extended again this year to the Foundation for their annual Golf Tournament and another successful Sinai Car Rally. We also support and wish the Foundation much success in its upcoming Capital Campaign to support the hospitals expansion and renovation project.

Our Healing Garden was once again recognized for it's outstanding beauty, receiving an award from the City in the public category for the 3rd year in a row. The garden offers a place of peace and solace for all patients, families and friends.

At this time I wish to thank all the members of the Board of Directors of the Corporation, the Center Board of Directors, Administration and staff, the volunteers, our colleagues on the various committees, the Foundation and the Auxiliary. Their dedication and professionalism on a daily basis have contributed to making Mount Sinai such an outstanding hospital.

Howard Blatt
President

BOARD OF TRUSTEES MOUNT SINAI HOSPITAL CORPORATION

- Rubin Becker, M.D.
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- Ernest Burman, D.D.S.
- Albert Coronel
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- Sheila Zemel





Eric Maldoff
President of the Mount
Sinai Hospital Foundation

Report of the President of the Foundation

Mount Sinai Hospital is a unique jewel in the Montreal healthcare network, and the Foundation is proud to assist it in achieving its objectives.

The Foundation held two successful events this year. The 18th Annual Golf Tournament, which took place on July 6 at the beautiful Club Link Fontainebleau golf course and the 2nd Annual Exotic Car Rally, which took place on August 18th.

Thanks in great part to these two events, the Foundation is pleased to have provided a total of over \$600,000 this year in support of the Hospital and the following programs:

- Palliative Home Care Program
- Art Therapy
- O.P.P.R.
- Palliative Long Term Program
- Asthma Management Centre
- Nicotine Management Centre
- International Conference of the Terminally Ill
- Healing Garden

This has been a year of transition for the Foundation, as we acted on our commitment to strengthen the Foundation from its start-up stage to establishing it on a sustainable footing, organized to meet the Hospital's growing short and long term needs. In particular, the Foundation is building a structure, which will support a successful annual giving program and it has recruited a blue ribbon Capital Campaign team in preparation for a major Capital Campaign.

This has also been a year of transition in our administrative leadership. Daniel Malca, who served as the Head of Development for the past eight years has launched his own consulting firm. Together with Senior Campaign Counsel Manny Batshaw, they launched the Foundation and were successful in raising over \$10 millions in the last eight years. The Foundation wishes Daniel all the best in his future endeavours.

Belinda Pyle, who has worked as a consultant in the past and is thoroughly familiar with our operations has joined us as Acting CEO to establish our new structure.

The Foundation is deeply appreciative of all of its supporters: the Hospital's patients, residents and their families who continue to be the Foundation's source of inspiration; the Hospital and its staff in providing exceptional care; our Board, the Centre Board, Corporation, Auxiliary, volunteers and staff whose single-minded determination and expertise make it all come together. Finally, our profoundest gratitude goes to our donors whose unwavering support ensures that the Hospital can continue to provide such high quality care.

Eric Maldoff
President

FOUNDATION BOARD OF DIRECTORS

HONORARY CAMPAIGN CHAIRS

Stephen Bronfman
Milly Lande, C.M.
Ben Weider

HONORARY DIRECTORS

Marjorie Bronfman, C.M.
Reford MacDougall, C.M.
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Cynthia Zarr
Marlene Goldberg
Presidium

Report of the Co-Presidents of the Auxiliary

We are very proud to report on the Auxiliary's highly successful 2006/2007 season, which started off with our elegant 73rd Annual meeting and closing luncheon, attended by old and new members alike. The events that took place in 2006 were the Open Board and Breakfast, our much anticipated and highly successful Bridge luncheon that took place at the Hillsdale Country Club, which drew over 400 people, our Open Board and Raffle Drawing attended by Auxiliary and community members, as well as patients and their families and the 22nd Annual Blood Drive at the Cavendish Mall.

At the Open Board and Breakfast we launched a new idea created by the Bridge Committee of a bracelet with a symbol of the Mount Sinai logo. More than 1000 bracelets were sold. The Bridge Committee is now in the midst of creating a new concept for fundraising for the coming year.

Membership is an important source of revenue for the Auxiliary and a rewarding way of becoming involved. Our membership has grown to over 1000 members this past year, and as well we welcomed many new Life Members.

On September 26th we celebrated the arrival of a Sefer Torah, which was generously donated by Mrs. Sheva Honig. This portable Torah can be brought to patients' rooms so that they can pray with it and receive comfort during difficult times. Mount Sinai Hospital is the first Hospital in Canada to possess a portable Sefer Torah.

Another ongoing project was our Literary Club, which held it's second book review series at Ogilvy's. We will be continuing in the fall, at a new venue, which will be called the Mount Sinai Literary Breakfast Club, serving a light breakfast, while reviewing an incredible choice of books, with established and renowned reviewers. We are hoping to bring in many new literary club members.

The final event of 2006 was our Chanukah party held at the hospital. This party was to thank the entire Auxiliary, staff and volunteers of the Hospital for their hard work, dedication and support.

Following the successful completion of the 3rd floor refurbishment our next major goal is the refurbishment of the 4th floor. We will hold our first

major fundraising event of 2007 with a Gala Tribute Dinner honouring Sheila and Victor Goldbloom.

In addition to major events, the Auxiliary has many ongoing projects such as the sale of cookbooks, Entertainment Books and agenda books, which are sold in our Gift Shop. We also have a collection of loose change and can tabs. Those little soft drink tabs are brought to us by both adults and children from all over North America. These have been turned into many thousands of dollars which have purchased much needed medical equipment for the hospital.

The Auxiliary is also directly involved with the patients through our weekly Oneg Shabbats, Welcome Packages for every new patient and gift giving, accompanied with music and song at holiday times. We continue to provide a major service to the Hospital through our Coffee Shop and beautiful Gift Shop. We also print our much emulated bulletin, which is sent to over 4000 households and businesses twice a year.

The Auxiliary is funding a VON podiatry service for long term patients and is continuing with the maintenance of the Healing Garden.

We would like to thank Mr. Elliot Bier, President of the Hospital Center, Mr. Howard Blatt, President of the Hospital Corporation, Eric Maldoff, President of the Foundation and Mr. Joseph Rothbart, Executive Director of Mount Sinai for the tremendous support and encouragement that they give to the Auxiliary.

Finally, we are privileged to work alongside Carol Steadman, Coordinator of Community Relations and Volunteer Services. We must also thank all the volunteers who help us in many of the day to day functions. A special thank you to Aline Bank for her dedication and hard work, as well as to Joyce Mihaly, our bookkeeper. We must also thank our Auxiliary members for their support and dedication.

Our goal is to continue to live up to our motto 'GIVE THAT OTHERS MAY LIVE'.

Marlene Goldberg
Cynthia Zarr
Presidium

THE EXECUTIVE AND BOARD MEMBERS OF THE AUXILIARY 2006-2007

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Statistics

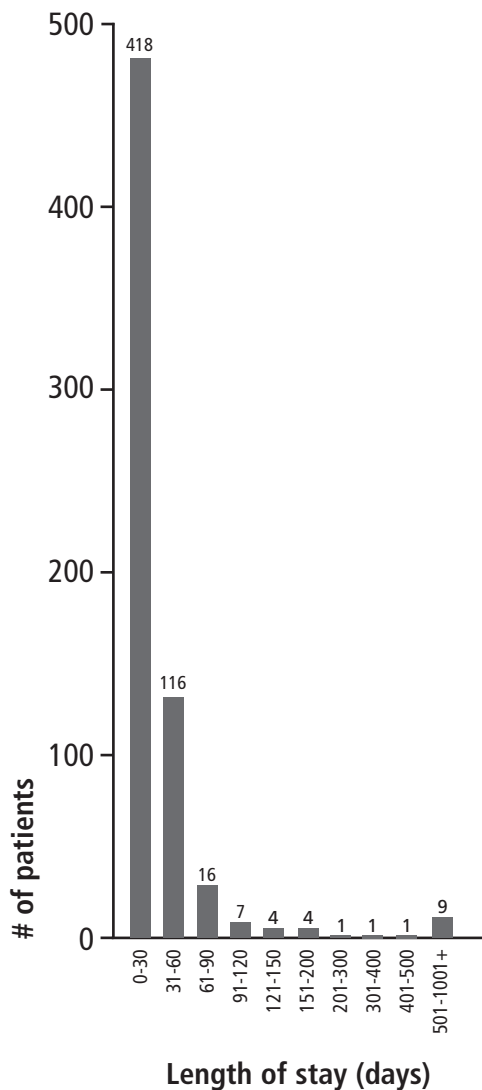
	2006-2007		2005-2006*	
Diagnosis on Discharge				
Obstructive Chest Diseases		53%		55%
Other Respiratory Diseases		10%		10%
Malignant Tumors of Respiratory System		10%		8%
Malignant Tumors other than Respiratory System		23%		21%
Others		4%		6%
Number of Admissions	578	100%	602	100%
Respiratory Short Term Service	371	64%	392	65%
Palliative Service	183	32%	177	29%
Long Term Service	24	4%	33	6%
Outpatient Clinics				
Emergency (visits)		-		-
Specialty Clinics (visits)		1,477		1,447
Chest (visits)		10,157		8,689
Physical Medicine				
Physiotherapy (visits)		7,540		9,032
Occupational, Recreology, Music and Art Therapy (visits)		14,857		14,656
Diagnostic Services				
Cardiology (units)		17,810		18,460
Radiology (units)		87,765		96,628
Laboratories (units)		174,021		211,029
Procedure Room				
Minor Surgical and Special Diagnostic Procedures		1,348		1,417
Respiratory Therapy				
(treatments)		33,181		38,693
Pharmacy				
Medications prepared per year		32,145		34,639
Medications prepared per day		124		133
Social Services				
Inpatient Cases		558		589
Outpatient Cases		27		46
Medical Records				
(Admission units)		11,274		12,511
Dietary				
(number of meals)		148,243		146,843
Laundry				
(number of kilos)		126,685		132,534
Volunteer				
(number of hours)		45,564		37,725



	2006-2007	2005-2006
Admissions	578	602
Discharges		
Regular	387	413
Against Medical Advice	0	4
Palliative Care Services	165	160
Others	25	29
Total Discharges	577	606
Autopsies	0	0
Patient Days	35,613	36,136
Average Length of Stay (days)	56.15	67.77
Patients Treated	677	705

REGIONS AND AREAS SERVED

- 04 Mauricie - Bois-Francs
- 05 Estrie
- 06 Montreal
- 13 Laval
- 14 Lanaudiere
- 15 Laurentides
- 16 Montérégie



Statistics of admissions, discharges and patients treated

